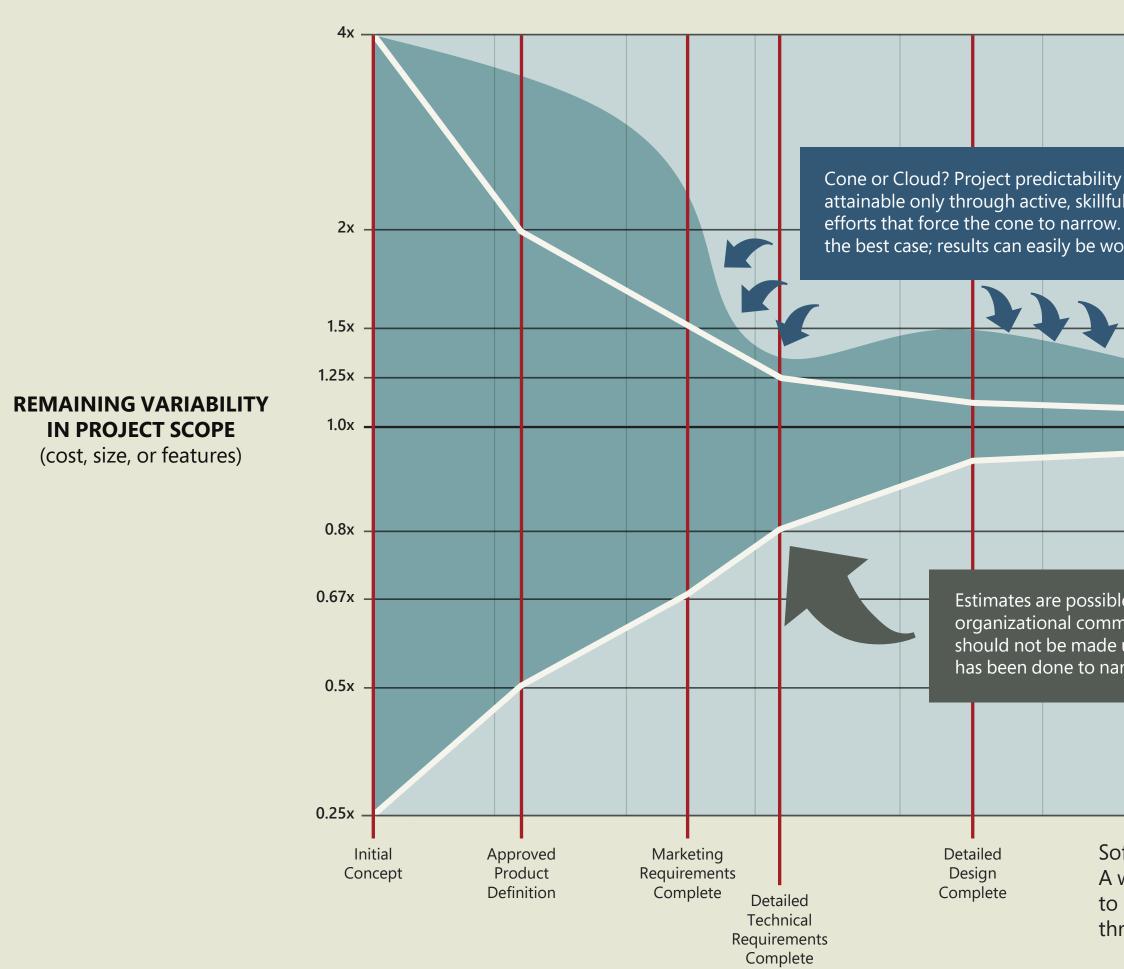
Cone of Uncertainty

All software projects are subject to inherent errors in early estimates. The Cone of Uncertainty represents the best-case reduction in estimation error and improvement in predictability over the course of the project. Skillful project leaders treat the cone as a fact of life and plan accordingly.



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| le anywhere in the cone, nitments tied to project o until about here—and o rrow the cone. | | completion | |
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Software development is a process of continuous refinement. A well-run software project attacks areas of highest variability first to narrow the cone as rapidly as possible. Active control is needed throughout the project to keep the cone from widening again.

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